

# MINUTES OF A MEETING OF THE CABINET PROCUREMENT AND INSOURCING COMMITTEE

# **MONDAY 3 JULY 2023**

Councillors Present: Councillor Robert Chapman in the Chair

**Cllr Christopher Kennedy, Cllr Caroline Woodley** 

and Clir Mete Coban

Officers in Attendance: Rotimi Ajilore, Head of Procurement

Andrew Trathen, Consultant in Public Health Simon Young, Public Health Systems Coordinator

Rabiya Khatun, Governance Officer

Officers in Attendance

Virtually:

Divine Ihekwoaba, Procurement Category Lead Timothy Lee, Procurement Category Lead for Health

and Social Care

Lesley Hill, Strategic Commissioner

Jenny Murphy, Assistant Director Adult Social Care

and Public Health Strategic Commissioning

Development

Merle Ferguson, Procurement Strategy and Systems

Lead

Patrick Rodger, Senior Lawyer

#### 1 APOLOGIES FOR ABSENCE

- 1.1 There were no apologies for absence.
- 2 URGENT BUSINESS
- 2.1 There was no urgent business to consider.
- 3 DECLARATIONS OF INTEREST
- 3.1 There were no declarations of interest.
- 4 NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATION RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS
- 4.1 There were no representations to consider.

- 5 **DEPUTATIONS/PETITIONS/QUESTIONS**
- 5.1 There were no deputations, petitions or questions to consider.
- 6 UNRESTRICTED MINUTES OF THE PREVIOUS MEETING OF CABINET PROCUREMENT COMMITTEE HELD ON 5 JUNE 2023

#### **RESOLVED**

That the unrestricted minutes of the Cabinet Procurement and Insourcing Committee held on 5 June 2023 be agreed as a true and accurate record of proceedings.

# **Action tracker**

The Committee considered the updated action tracker.

- 7 NEW ITEMS OF UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT
- 7.1 There was no unrestricted urgent business to consider.
- 8 AHI S169 Community Drug and Alcohol Treatment Services, Contract Variation, Overview of Grant Funding Streams, and Risk Management
- 8.1 Members noted the Supplementary paper and exempt appendix 2 circulated prior to the meeting.
- 8.2 Andrew Trathen, Consultant in Public Health, introduced the report seeking approval of £5m for the City and Hackney Integrated Drug and Alcohol Service commencing in April 2023 with all additional activity to be delivered by the end of March 2025.
- 8.3 Following the introduction, Members of the Committee asked questions which were responded to as follows:
  - In response to a query regarding whether the significant increase had been based on good practice, the Council had implemented many of the ideas that had been adopted by the National Drugs Strategy and other local authorities and had moved towards a public health model of working with individuals using substances which had resulted in a successful delivery with an increase in the numbers receiving treatment and leaving treatment with positive outcomes. The Office for Health Improvement and Disparities had noted this positive new approach and shared the best practices with other authorities.
  - In response to a query regarding the KPIs and targets, it was stated that the targets set by central government were realistic and the outcomes were manageable in conjunction with positive engagement.
  - In response to a question regarding the grant and increase in funding for next year, it was emphasised that the increase in funding this year to £1.49m, a rise of £0.5m from the previous year had been allocated to increase staff wages and improve staff recruitment and retention in this service area which had issues with low pay. With the increase in funding next year it was expected that the targets would increase which would lead to reporting on more metrics and also increasing outcomes in particular the

- numbers in treatment, opiate maintenance therapy and positive engagement.
- With regard to the contingency, it was stated that contingency had been built in locally as the funding had not been confirmed, however, the indicative costs were available but the final costs would depend on the further systems developments for next year that would arise from the combating drug partnership and multi-agency work and it could be possible that the funding could be allocated to Turning Point to create more routes into treatment for individuals or investing in other community organisations.
- In response to a concern relating to three apprentice positions, it was highlighted that Turning Point had recently undertaken a restructure where they had considered how to improve and create employment opportunities in the future and also ascertain from service users and people exiting the service the further support they needed in order to expand the treatment service.
- In response to a query regarding the contingency management cost and underspend, it was explained that the contingency had been placed in the SSMTRG funding as the grant award in 2024 was expected to double, however, the contingency would be incorporated into the SSMTRG if the funding award increased for next year. The contingency had been invested in Turning Point to ensure there was funding for any further interventions and increase in costs, however, it was anticipated that some of this contingency would be invested in other community organisations to assist with the overall treatment system. Any underspend would be used to fund changes to treatment programmes.

#### **RESOLVED:**

To agree a Contract Variation of £5m for the City and Hackney Integrated Drug and Alcohol Service (existing value £24m) commencing in April 2023 with all additional activity to be delivered by the end of March 2025. The revised maximum contract value including variation will be £29m.

## 9 AHI S222 Lime Tree Court & St Peter's House

- 9.1 Lesley Hill, Strategic Commissioner introduced the report seeking approval for the award of a contract to Supplier A who would support independent living and provide on site personal care and wellbeing services to all tenants of Limetree Court and St. Peter's House Housing with Care (HwC) schemes.
- 9.2 Following the introduction, Members of the Committee asked questions which were responded to as follows:
  - Cabinet members noted the ratio of 80% quality and 20% price within the
    contract, which demonstrated the Council's commitment to provide a high
    quality service for the schemes' residents and the high number of bidders that
    remained until the final stages of the procurement. The higher quality ratio had
    been the outcome of service users and their families' representation on the
    Evaluation Panel.
  - In response to a question relating to insourcing the service, it was stated that insourcing was not feasible at present until the outcome of the CQC inspection and due to staff turnover. However, monthly meetings were being held between the Strategic Commissioner and new Provider Service Manager and work was

being undertaken to ensure the service was in a position to in-source the service within 18 months prior to the contract extension.

**ACTION**: The Chair asked for an update in relation to the feasibility of insourcing the personal care and wellbeing services in 18 months prior to the next extension of the contract.

## **RESOLVED:**

To award the contract for the delivery of Care and support at Limetree Court & St Peters House to Supplier A for a period of up to four years in total (2+1+1) commencing in November 2023 at a maximum cost of £3,126,339.

- 10 AHI S225 Adult Social Care Transformation Implementation Project Contract Award Report
- 10.1 Members noted the exempt appendices 1 to 4 at Item 16.
- 10.2 Jenny Murphy introduced the report seeking approval to award the contract for a transformation delivery partner to Provider A for three years at a maximum value of £4,982,000.
- 10.3 Following the introduction a Member of the Committee asked a question in relation to the additional resources required for the internal works, it was clarified that no additional Council resources would be required except officer time as the work would be undertaken by the delivery partner and its works would be overseen by the Transformation Team.

## **RESOLVED:**

To award the contract for the delivery of the Adults Social Care Transformation Project to Provider A for a period of up to 3 years at a maximum cost of £4,982,000.

- 11 CHE S227 Main Contractor for Social Housing Decarbonisation Fund (SHDF) capital works to Hackney owned homes
- 11.1 The report was withdrawn from the agenda and would considered by Cabinet on Monday, 24 July 2023.

## 12 DATE OF FUTURE MEETINGS

- 4 September 2023
- 9 October 2023
- 6 November 2023
- 4 December 2023
- 8 January 2024
- 5 February 2024
- 4 March 2024
- 8 April 2024

## 13 **EXCLUSION OF THE PUBLIC AND PRESS**

#### RESOLVED

THAT the press and public be excluded from the proceedings of the Cabinet Procurement Insourcing Committee during consideration of Exempt Appendices at item 14 – 17 on the agenda on the grounds that it is likely, in the view of the nature of the business to be transacted, that were members of the public to be present, there would be disclosure of exempt information as defined in paragraph 3 of Schedule 12A to the Local Government Act 1972 as amended.

- 14 AHI S169 Community Drug and Alcohol Treatment Services, Contract Variation, Overview of Grant Funding Streams, and Risk Management (Exempt Appendices)
- 14.1 The discussion and decision are set out in item 8.
- 15 AHI S222 Lime Tree Court & St Peter's House (Exempt Appendices)
- 15.1 The discussion and decision are set out in item 9.
- 16 AHI S225 Adult Social Care Transformation Implementation Project Contract Award Report (Exempt Appendices)
- 16.1 The discussion and decision are set out in item 10.
- 17 NEW ITEMS OF EXEMPT BUSINESS THE CHAIR CONSIDERS TO BE URGENT
- 17.1 There was no restricted urgent business to consider.

**Duration of the meeting**: 5.00- 5.25pm

Councillor Robert Chapman
Chair of the Committee